



SECRETARY OF THE ARMY
WASHINGTON

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MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Directive 2008-02 – Army Protection

1. The goal of this directive is to synchronize all Army protection-related functions into a coherent program to maximize the security of Soldiers, civilians, their Families, infrastructure and information from all hazards, including traditional, irregular, disruptive and/or catastrophic attacks. In order to coordinate and synchronize all Army protection functions, the Army will incorporate the protection goals and objectives into Headquarters, Department of the Army protection policy and processes.
2. In the 2006 National Security Strategy, the President noted that many of the threats we face today, such as weapons of mass destruction, terrorism, pandemic disease, and natural disasters, reach across borders. Our response to these threats must reach across traditional boundaries within the Army. Our protection goals and objectives will enable the Army to better protect personnel, infrastructure, and information from all hazards, so we can effectively respond when required and accomplish our mission.
3. As part of the Army's transformation and to enhance our effectiveness in the Global War on Terrorism, we must better coordinate and synchronize all Army protection efforts at all levels.
4. The DCS, G-3/5/7 is the staff agent for Army Protection Policy.


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Encl
Army Protection Policy Guidance

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Army Protection Policy Guidance

1. Background.

a. In 2006, the Director of the Army Staff (DAS) directed a Protection Integrated Process Team (IPT) be formed to establish a plan for holistic force protection. The Protection IPT developed six Protection goals and sixteen objectives to synchronize Army Protection efforts. (See Annex, Protection Goals and Objectives)

b. In 2007, the G-3/5/7 approved and endorsed the Army Strategy for Protection.

c. In January 2008, the Chief of Staff of the Army endorsed the Protection Strategy and recommended that the Protection goals and objectives be incorporated into an Army Directive. This Directive is predicated upon the following key assumptions:

(1) Traditional aggressors, terrorists, criminals and natural disasters will continue to pose a threat to our Soldiers, civilians, their Families, infrastructure, and information.

(2) The Army must better utilize competing resources.

2. References.

a. US Army Audit Agency Report: A-2007-0177-FFD, Roles and Responsibilities for Force Protection, 30 July 2007.

b. Army Protection White Paper, 25 January 2008.

3. Policy.

It is Department of the Army policy to develop and employ all measures to prevent an attack and minimize the risks from all hazards to our Soldiers, civilians, their Families, infrastructure, and information, to achieve mission assurance. In order to better adapt to an evolving threat environment and to achieve a broad, coherent, and comprehensive approach to protection, the Army adopts an all hazards approach to protection. An all hazards approach to protection focuses on protecting personnel, infrastructure and information from traditional, irregular, disruptive, and catastrophic threats, to include criminal activity and naturally occurring disasters. The Army will prepare to recover quickly should prevention and protection efforts fail.

4. Procedures.

The ARSTAF, led by the G-3/5/7, will develop procedures for meeting the Army Protection Goals and Objectives. Once the ARSTAF has established its synchronized Protection processes and procedures, an Army Regulation on Protection will be developed and released to clearly identify roles, responsibilities and relationships across the Headquarters, Department of the Army (HQDA) staff.

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5. Responsibilities.

The G-3/5/7 is the Army proponent for Protection policy, priorities, and resources. The G-3/5/7 will coordinate with the Army Staff (ARSTAF) in order to establish the elements of Protection at the HQDA level.

- a. The G-3/5/7, Army Asymmetric Warfare Office (AAWO), Force Protection Division, will coordinate and synchronize Army-wide Protection efforts. The AAWO is the lead office for accomplishing Goals 1, 2, 3, 5, and 6, and will assist the G-8 with Goal 4.
- b. The G-1 will provide administrative support to other staff members assigned to lead or assist on Protection tasks.
- c. The G-2 will assist the G-3/5/7 and G-8 with Goals 1, 3, 4, and 5.
- d. The G-4 will assist the G-3/5/7 and G-8 with Goals 1, 4 and 5.
- e. The CIO/G-6 will assist the G-3/5/7 with Goals 1, 5 and 6.
- f. The G-8 will lead the accomplishment of Goal 4.
- g. The Assistant Secretary of the Army (Financial Management and Comptroller) / Army Budget Office will assist the G-8 with Goal 4.
- h. The Office of the Provost Marshal General will assist the G-3/5/7 with Goals 1, 4, 5, and 6.
- i. The Office of The Surgeon General will assist the G-3/5/7 with Goals 1, 2, 3, 5, and 6.
- j. The Assistant Chief of Staff for Installation Management (ACSIM) and the Assistant Secretary of the Army (Installations and Environment) will assist the G-3/5/7 and G-8 with all Goals.
- k. The US Army Training and Doctrine Command will assist the G-3/5/7 with Goals 3 and 6.

Army Protection Policy Guidance**ANNEX – PROTECTION GOALS AND OBJECTIVES****Goal 1. Enhance integration and coordination of all protection-related activities.**

Ensuring Army-wide protection efforts receive the appropriate guidance and direction from one central source is key to providing senior leadership with the requisite situational awareness to deconflict efforts, reduce duplication, prioritize areas of focus, and approve new initiatives.

Objective 1: Establish an Army Staff (ARSTAF) integrator for protection.

Objective 2: Establish an Army oversight board for protection.

Objective 3: Develop capstone protection policy.

Objective 4: Ensure routine flow of protection-related information.

Objective 5: Institute a linkage with Joint Staff protection initiatives and funding streams.

Goal 2. Provide strategic guidance to focus and deconflict ongoing and future protection efforts.

Integrating protection into the Army's guiding strategic documents will ensure that this strategy's principles are addressed and provide the broad guidance necessary to bring focus to a key component of the Army's ongoing transformation and war on terror.

Objective: Integrate Army protection expectations into strategic documents.

Goal 3. Ensure the integration of force capabilities.

Developing centrally coordinated and effective protection-oriented capabilities is necessary to respond rapidly to operational needs while simultaneously ensuring effective use of available resources.

Objective 1: Improve ARSTAF response to protection needs.

Objective 2: Publish Army guidance to coordinate capabilities development.

Goal 4. Provide a common operational picture (COP) for protection-related funding.

Providing a Protection COP for senior leaders to influence and direct protection-related funding actions across program and budget years will significantly improve Headquarters, Department of the Army oversight of all Army protection programming and budgeting efforts.

Objective 1: Establish periodic review of protection requirements and funding across all Program Evaluation Groups.

Objective 2: Develop routine crosswalk of short-term funding.

Objective 3: Conduct periodic execution reviews of protection funding.

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ANNEX - PROTECTION GOALS AND OBJECTIVES

Goal 5. Set protection guidelines for the application of risk management principles.

Identifying appropriate metrics and using existing reporting systems to measure performance of protection readiness across the institutional and operational Army while simultaneously reducing the administrative burden on reporting/assessed organizations will improve senior leadership's ability to manage Service wide risk.

Objective 1: Identify metrics for evaluating success of Army protection efforts.

Objective 2: Establish a protection reporting system.

Objective 3: Consolidate and integrate related functional assessments to effect a holistic protection assessment.

Goal 6. Establish protection priorities to guide a concerted effort across the Army.

Executing this strategy will require a deliberate process to identify the specific programs, related functions, and funding streams that compose and support Army protection.

Objective 1: Establish protection functions and associated programs.

Objective 2: Embed the protection concept in Army procedures and planning.